QualiWare used to align and manage information of the software landscape in Maersk Oil globally

Myself

Finn Balle-Larsen
Danish national
Global Enterprise Architect
25 years with Maersk Oil
finn.balle-larsen@maerskoil.com



Maersk Oil

Part of the A.P.Moller - Maersk A/S
An upstream Oil Company
Independent IT organisation & systems
Mainly presence in Denmark (2 sites), Qatar,
UK, Norway, Texas, Brazil, Kazakhstan and
Angola



Landscape alignment

Service Areas Industry model Locations 9 4 **CBM Business IT** DOH Technical IT SVG LUA ABZ Data/IM QW AKT RIO HOU Infrastructure



Getting started

- Given: The QW tool and the CBM model
- Agree on Service area ownership
- Assign Portfolios and managers (and responsibilities)
- Agree on name and details for each application, etc.
- Agree on mandatory fields
- Allow optional fields etc.
- Establish community for further development
- Give access to all Portfolio managers



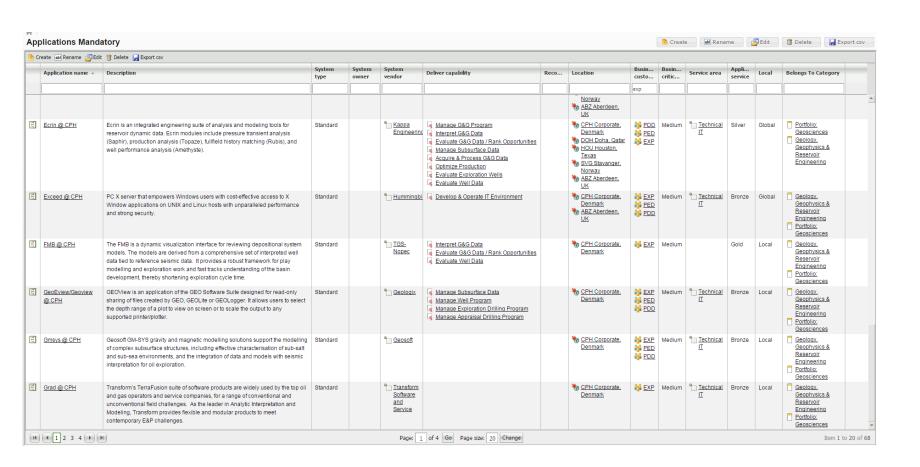
Towards solution

- Implement BCM model in QW
- Develop WEB interface for mandatory fields
- Develop WEB interface for Optional fields
- Create QW standard pre canned reports
- Create QW heatmaps (not current used)
- Import existing Landscape data
 - Develop import function and import data
- Keep data updated and consistant

	Portfolio Strategy (A)	Exploration (B)	Appraisal & Prospect Development (C)	Design, Construction & Installation (D)	Production & Asset Management (E)	Materials & Equipment Management (F)	Finance, Commercial & Support (G)	Human Capital & External Affairs (H)	
	Develop Hydrocarbon Asset Portfolio & Reserves Strategy (Buy, Sell, Trade) (A11)	Define Data Acquisition & Management (Seismic		Define Production Facility Requirements / Policies	Define Production Operations Strategy / Policies (E11)		Develop Corporate Strategy / Policies (G11) Develop Procurement		
	Identify Suitable Acquisition & Growth Targets (A12)	Well) Strategy / Policies (B11)	Define Appraisal Strategy / Policies (C11)	(D11)	Define Production Drilling Strategy / Policies (E12)	Define Material & Equipment Strategy / Policies (F11)	Strategy / Policies (G12) Develop IT Strategy / Policies (G13)	Develop Human Capital Strategy / Policies (H11)	
Direct (Strategy)(1)	Develop Alliance & Partner Strategy / Policies (A13)	Define G&G Strategy / Policies (B12)		Define Subsurface Requirements / Policies	Define Operational HSSE Strategy / Policies (E13)		Develop Business, Commercial & Financial Strategies / Policies (G14)		
	Develop Risk Strategy/	Folials (B12)		(D12)	Define Inspection & Reliability Policies (E14)		Develop Legal Strategy / Policies (G15) Develop Upstream		
	Policies (A14) Operating, Divestiture &	Define Exploration Well & Drilling Strategy / Policies	Define Prospect Development Strategy / Policies (C12)	Define Construction, Fabrication, Installation Requirements / Policies	Define Maintenance & Intervention Programs (E15)	Define Suppliers Strategy / Policies (F12)	Technology Strategy (G18) Develop Governance & Compliance Approach	Develop External Affairs Strategy / Policies (H12)	
	Decommissioning Strategy / Policies (A15)	(B13)		(D13)	Define Production Asset Strategy / Policies (E16)		(G17) Manage Stategic Relationships (Indired) (G18)		
	Manage & Prioritize Portfolio of Opportunities, Include Exits (A21)	Manage G&G Program (B21)	Manage Development Plan (C21)	Manage Design Programs (D21)	Manage Subsurface Integrity (E21) Manage Maintenance &	Manage Suppliers (F21)	Manage Business & Commercial Plans (G21)	Manage Human Capital Programs (H21)	
(Ta	Manage Strategic Relationships (A22)	Manage Subsurface Data (B22)			Reliability Programs (E22) Manage HSSE Program (E23)	Manage Material & Equipment Portfolio (F22)	Technology Program (G22) Manage Financial Plan	Manage External Affairs (H22)	
Control (Tactics)(2)	Prepare, Approve & Manage Bids & Deal	Manage Well Program	Manage Hydrocarbon Asset Program (C22)	Manage Construction, Fabrication, Installation Programs (D22)	Manage Production Drilling Program (E24) Manage Production	Manage Inventory (F23)	(G23) Manage IT Policies (G24)		
	Structures (A23)	(B23)			Operations (E25)		Manage Indirect Procurement (G25)	Workforce Planning (H23)	
	Manage Risk Policy (A24)	Manage Exploration Drilling Program (B24)	Manage Appraisal Drilling Program (C23)	Manage Commission & Handover (D23)	Optimize Production (E26) Report to Corporate Partners & Regulators (E27)	Manage Shipping & Logistics (F24)	Internal Audit (G26)		
	Evaluate Portfolio Opportunities (A31)	Acquire & Process G&G Data (B31)	Evaluate G&G Data / Rank Opportunities (C31)	Design Well & Subsurface Equipment (D31)	Operate Production Asset (E31)	Order & Receive Material & Equipment (F31)	Perform Accounting & GL (G31)	Administer Human Capital Programs (H31)	
	Pursue Hydrocarbon Assets	Interpret G&G Data (B32)	Drill Appraisal Well (C32)	Construct / Install Well & Subsurface Equipment	Operate Facilities (Marine, Power, Utilities,	Equipment (FST)	Execute Commercial Plan (G32)	Develop & Maintain External Affairs & HSSE	
Execute (Perform)(3)	& Reserves Opportunities (A32)	Drill Exploration Wells (B33)	Evaluate Well Data (C33) Execute Hydrocarbon Asset Program (C34)	(D32) Design Surface & Process Facilities (D33)	Accommodation) (E32) Perform Maintenance (E33)	Run Logistics Operations (F32)	Execute Upstream Technology Program (G33)	(H32) Recruit Employees (H33)	
n)(3)	Develop & Maintain Partnerships & Supplier	Evaluate Exploration Wells	Estimate / Report Reserves (C35)	Construct / Install Surface &	Manage Product Storage.	(F32)	Indirect Procurement (G34)		
	Relationships (A33)	(B34)	Evaluate Economic Viability	Process Facilities (D34)	Shipping & Export (E34)	Ship Material & Equipment	Develop & Operate IT Environment (G35)	Develop Employees (H34)	
	Assess & Mitigate Risk (A34)	Develop Prospect Plan (B35)	Create & Maintain Development Plans (C37) Commission & Handover (D35)		Drill & Complete Production Wells (E35)	(F33)	Misc. Services (G38)	Develop & Secure Knowledge & Intellectual Property (Innovation) (H35)	

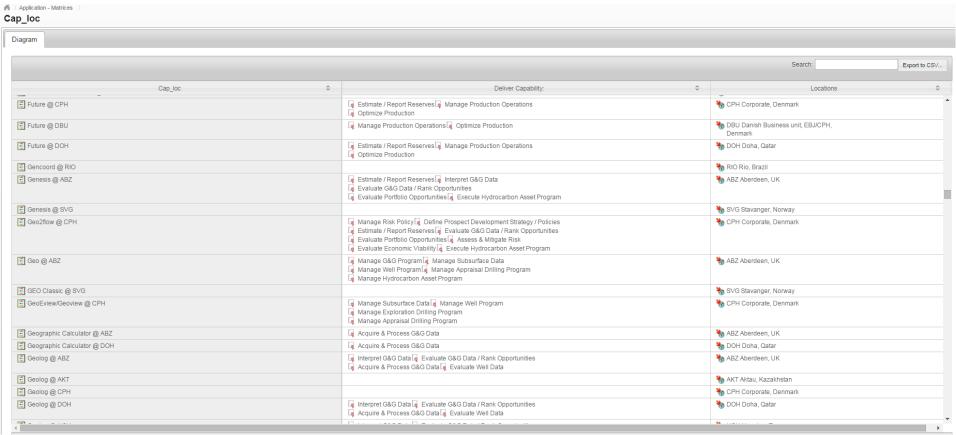


Exploration Applications



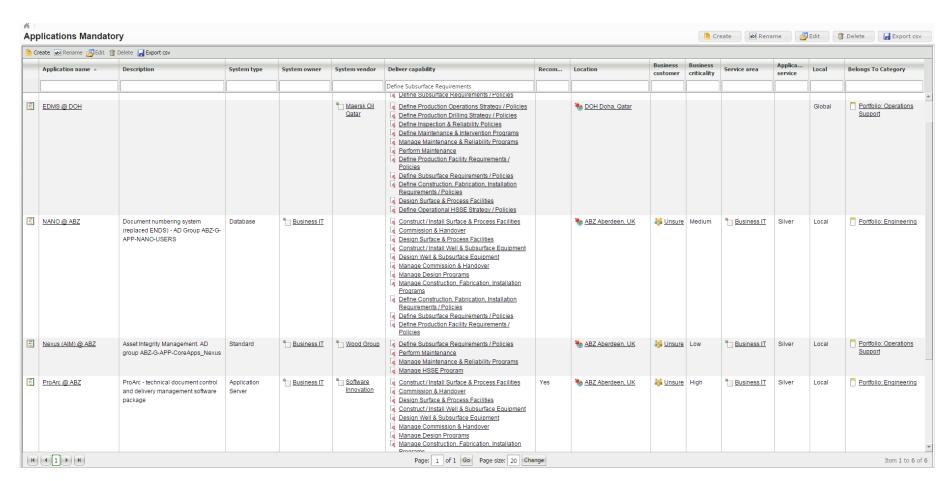


Capabilities/Locations





Define Subsurface Requirements CBM Capability





Business IT (Service area)

Cr	reate 🔊 Rename 🏂 Edit 🧻	Delete 🔛 Export csv												
	Application name ^	Description	System type	System owner	System vendor	Deliver capability	Recom	Location	Business customer	Business criticality	Service area	Applica service	Local	Belongs To Category
											Business IT			
								Norway LUA Luanda, Angola RIO Rio, Brazil SVG Stavanger, Norway						
<u>:</u>	Caesar II @ ABZ	Caesar II - evaluates the structural responses and stresses of piping systems to international codes and standards	Standard	Business IT	<u>Intergraph</u>	Qptimize Production Design Surface & Process Facilities Define Production Facility Requirements / Policies		N ABZ Aberdeen, UK	₩ Jim Stobo	Low	Business IT	Silver	Local	Portfolio: Engineering
11	Capability Core @ ABZ	Capability Core is an employee and contractor core competency tracking database	Standard	Business IT	* Tycom	☐ Workforce Planning ☐ Develop Employees		N ABZ Aberdeen, UK	Paula Salisbu	Medium	Business IT	Silver	Local	Portfolio: Human Resources
14	Coldfusion @ ABZ	Used for BMS webserver system admin tools and process map to support BMS components - superceded by GMS	Standard	Business IT	*Adobe			N ABZ Aberdeen, UK	Mackie Buchan	Medium	Business IT	Silver	Local	
=	Corman HHU & Data Viewer @ ABZ	Corrosion Monitoring software used in conjunction with Hand Held Units	Standard	Business IT	Teledyne Cormon	Manage Maintenance & Reliability Programs		N ABZ Aberdeen, UK	Suart Roberts	Low	Business IT	Silver	Local	Portfolio: Operations Support
++	Credo @ DOH	Piping and chemicals		9 SVA059	* Credosoft	Define Inspection & Reliability Policies Manage Maintenance & Reliability Programs Perform Maintenance		₱ DOH Doha, Qatar			Business IT		Global	Portfolio: Operations Support
1	DataXS @ ABZ	LiveLink data manipulation tool	Standard	Business IT	Blubaker	Develop & Operate IT Environment		N ABZ Aberdeen, UK	D/IM Manage : Christin McKay	Low	Business IT	Silver	Local	Portfolio: Infrastructure and Platforms
<u>:</u>	Decide @ DBU	Planning		<u>RR</u>	Schlumberger Information Solutions	Operate Production Asset Evaluate G&G Data / Rank Opportunities Manage Production Operations Optimize Production Evaluate Well Data		DBU Danish Business unit, EBJ/CPH, Denmark			Business IT		Global	Portfolio: Operations Support
<u>:</u>	Dims @ ABZ	Drilling data collection and analysis software	Standard	Business IT	Landmark Graphics Corporation	prill & Complete Production Wells prill Appraisal Well prill Exploration Wells		N ABZ Aberdeen, UK	Peter Balslev	Low	Business IT	Silver	Global	Portfolio: Wells
:	DS Easy @ ABZ	DS Easy is an online self- assessment to comply with the Display Screen Equipment regulations	Standard	Business IT	Chaos Ergonomics	Manage HSSE Program	Yes	N ABZ Aberdeen, UK	Billy Greer	Low	Business IT	Silver	Local	Portfolio: Health, Safety and Environment
=	EcoSys @ HOU				EcoSys	Manage Design Programs		% HOU Houston, Texas			Business IT		Local	Portfolio: Capital Projects



						ABZ	CPH	EBJ	DOH	HOU
				Portfolio Strategy	Α	14	14	1	1	6
				Finnce, commercial & Suppor	rt G	9	33	21	4	3
Application name			Capability Are							
Acreage Analyst	Manage & Prioritize Portfolio of Opportunities, Include Exits (A21)	ABZ	Α							
Atlas	Develop Hydrocarbon Asset Portfolio & Reserves Strategy (Buy, Sell, Trade) (A11)	ABZ	Α							
Cash & Plan	Evaluate Portfolio Opportunities (A31)	ABZ	Α							
Genesis	Evaluate Portfolio Opportunities (A31)	ABZ	Α							
GeoX	Develop Risk Strategy / Policies (A14)	ABZ	Α							
HIIP	Assess & Mitigate Risk (A34)	ABZ	Α							
Dracle 11i eBusiness Suite	Prepare, Approve & Manage Bids & Deal Structures (A23)	ABZ	Α							
Pathfinder	Develop Hydrocarbon Asset Portfolio & Reserves Strategy (Buy, Sell, Trade) (A11)	ABZ	Α							
Pathfinder	Identify Suitable Acquisition & Growth Targets (A12)	ABZ	Α							
Primavera Risk Analysis	Assess & Mitigate Risk (A34)	ABZ	A							
QUE\$TOR	Develop Risk Strategy / Policies (A14)	ABZ	A							
SAAM	Assess & Mitigate Risk (A34)	ABZ	Α							
Synergi	Assess & Mitigate Risk (A34)	ABZ	Α							
Frinity	Evaluate Portfolio Opportunities (A31)	ABZ	A							
ADP	Perform Accounting & GL (G31)	ABZ	G							
Allegro	Manage Business & Commercial Plans (G21)	ABZ	G							
BMS	Develop Corporate Strategy / Policies (G11)	ABZ	G							
Cash & Plan	Manage Business & Commercial Plans (G21)	ABZ	G							
inance Datawarehouse	Manage Business & Commercial Plans (G21)	ABZ	G							
irst Windows	Perform Accounting & GL (G31)	ABZ	G							
ivelink	Manage Business & Commercial Plans (G21)	ABZ	G							
Dracle 11i eBusiness Suite	Develop Corporate Strategy / Policies (G11)	ABZ	G							
Readsoft	Perform Accounting & GL (G31)	ABZ	G							
Coda and Excel	Manage Risk Policy (A24)	CPH	A							
nerdeq	Develop Hydrocarbon Asset Portfolio & Reserves Strategy (Buy, Sell, Trade) (A11)	СРН	Α							
eo2flow	Manage Risk Policy (A24)	СРН	A							
eoX	Develop Risk Strategy / Policies (A14)	СРН	A							
Menas	Develop Hydrocarbon Asset Portfolio & Reserves Strategy (Buy, Sell, Trade) (A11)	СРН	Α							
Pathfinder	Develop Hydrocarbon Asset Portfolio & Reserves Strategy (Buy, Sell, Trade) (A11)	СРН	Α							
PetroVR	Manage Risk Policy (A24)	CPH	A							



Next Steps

- Introduce Application Portfolio Management
 - Based on Global view
 - Capabilities
- Quantify capabilities
- Decommission of obsolete repositories
- Develop Reporting further
- Publish QW generated heatmaps
- Expand QW standard pre canned reports
- Include architectural designs and documentation into QW.



Questions?

